

iGaming Market M&A Insights

M&A Remains Strong as Industry Players Prioritize Scale

In Q2 2023, acquisitions continued to make headlines across the iGaming industry. Aristocrat Leisure accelerated its push into the digital space with the acquisition of NeoGames, Entain continued to advance its Eastern Europe-led growth strategy with the acquisition of STS Holdings, Fanatics dramatically fast-tracked its online sports betting market entry with the acquisition of the U.S. assets of PointsBet, and Betsson continued its strong performance with the acquisition of Betfirst in Belgium.

These strategic acquisitions underscore the continued critical importance of inorganic growth methods within the iGaming industry. Even against a less attractive macroeconomic backdrop, the size, growth, and long-term financial benefits of the iGaming space make it no surprise that participants continue to enter the fray and aggressively jostle for market share.

Thus, driven by the rewards at stake, market participants have emphasized rapid scaling, both in terms of geographic expansion and product and capability development. Looking ahead to the second half of the year, M&A is likely to remain strong as the costs of sitting on the sidelines and potentially ceding market share to competitors remain too great for market participants to ignore highly strategic opportunities. However, we do expect relatively moderate activity compared to past years. The combination of higher interest rates, elevated recessionary fears, and the need to integrate prior acquisitions, may limit the ability of companies to make significant capital outlays without compromising their financial or operating profiles.

Q2 2023

Market Overview Sector Spotlight Public Market Performance M&A Activity

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iGaming Market Sector Spotlight

Aristocrat Leisure Announces Acquisition of NeoGames

Target

NeoGames

Acquirer

Aristocrat

Leisure

Deal Commentary

- Aristocrat Leisure's acquisition of NeoGames illustrates the critical need for traditional market participants to quickly scale in the digital arena. We expect other market players to make similar strategic decisions and leverage acquisitions to build out capabilities sets.
- Aristocrat Leisure is a premier global supplier to the casino industry but had not yet established commensurate scale in the online space. This acquisition gives Aristocrat Leisure proven capabilities and a global brand in iGaming, positioning the company to capitalize on accelerating digital growth trends.
- Aristocrat Leisure CEO, Trevor Croker, said, "Bringing together NeoGames and our growing Anaxi business will position Aristocrat with global scale and capability in the growing online RMG industry... this transaction will deliver on our strategy by providing a portfolio of end-to-end solutions for iGaming, iLottery and Online Sports Betting operators globally."

Transaction Summary

On May 14th, 2023, Aristocrat Leisure, a gaming machine manufacturer and casino supplier, announced its acquisition of NeoGames, a B2B supplier of iGaming and iLottery solutions. NeoGames is primarily composed of its core iLottery business as well as AspireCore, an iGaming technology platform provider, Pariplay, an iGaming content developer and game aggregator, and BtoBet, an online sportsbook solution provider.

Transaction Information

| Announced Date | 14-May-2023 |
|--|---------------------------------|
| Deal Type | Acquisition |
| <i>Target Information</i> Year Founded Target HQ # of Employees | 2005 Tel Aviv, Israel 700 |

Fanatics Announces Acquisition of PointsBet's U.S. Assets

Target

U.S. Assets of PointsBet

Acquirer

Fanatics

Deal Commentary

- Fanatics' acquisition of PointsBet's U.S. assets highlights the strategic importance of the U.S. iGaming market and the speed with which market participants need to establish themselves to ensure their relevance. We foresee acquisitions continuing to play a critical role as participants jostle for global market share.
- Through this acquisition, Fanatics gains access to PointsBet's sports betting licenses in 14 states, which are pivotal to accelerating Fanatics' geographic expansion.
- A Fanatics spokesperson said, "This is a pivotal moment for FBG that will accelerate our growth in the legal online sports betting, advance deposit wagering and iGaming markets in the U.S...we will have more details to share in the coming weeks on how the acquisition of PointsBet U.S. businesses will bring to life our unique vision for FBG."

Transaction Summary

On May 14th, 2023, Fanatics, a multi-channel sports merchandise retailer, announced its agreement to acquire the U.S. assets of PointsBet, a B2C sportsbook operator with operations in the U.S., Canada, and Australia. Following a minor bidding war after DraftKings entered the mix, PointsBet shareholders approved the sale to Fanatics on June 30th at a revised bid value of \$225M.

Transaction Information

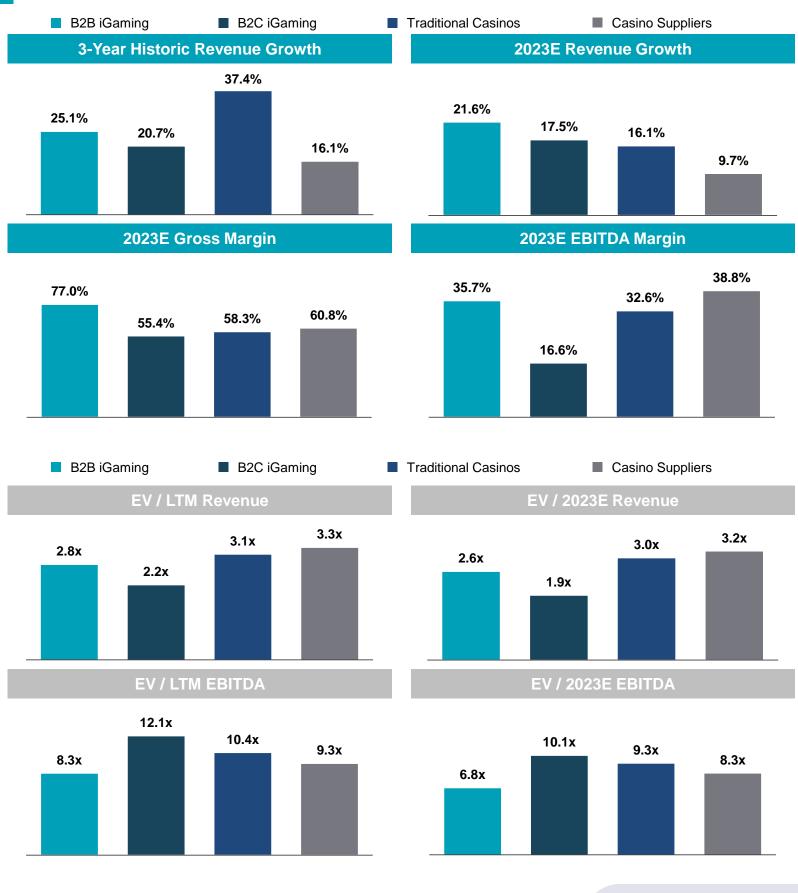
Announced Date Deal Type 14-May-2023 Acquisition

Target Information Year Founded Target HQ # of Employees

2015 Denver, CO ND



iGaming Market Public Market Performance



Clearsight Advisors

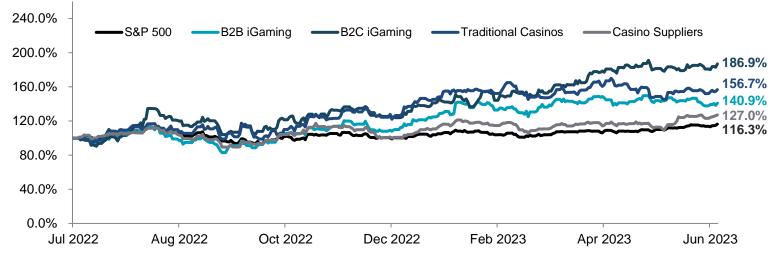
Investment Banking

Source: Capital IQ, market data as of 30-Jun-2023

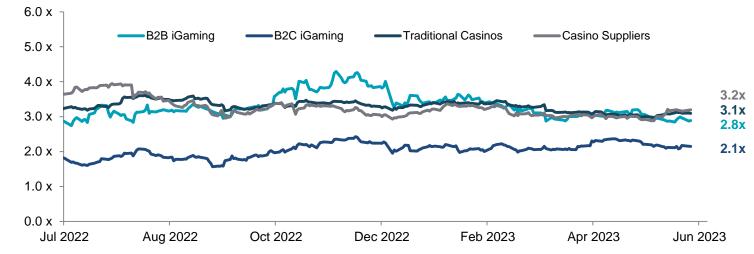
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iGaming Market Public Market Performance

iGaming Market Indices Performance – 1 Year







LTM EV / EBITDA Multiple Trend – 1 Year





Source: Capital IQ, market data as of 30-Jun-2023

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iGaming Market Public Market Performance

B2B iGaming Index

| | Closing Price | % of 52 Week | Equity Market Cap | Enterprise Value | | ue Multiples | EV/EBITD | OA Multiples | LTM EBITDA | 3 Year CAGR | 2023E Revenue |
|-------------------------|------------------|-----------------|----------------------|---------------------|-------|--------------|----------|--------------|---------------|----------------|------------------|
| B2B iGaming Index | 30-Jun-2023 | High | (\$ in M) | (\$ in M) | 2022A | 2023E | 2022A | 2023E | Margin | 2020A-23E | Growth % |
| Bragg Gaming | \$3.09 | 45.6% | \$67 | \$58 | 0.6x | 0.6x | 4.4x | 3.4x | 14.7% | 27.2% | 20.0% |
| Evolution Gaming | 126.60 | 93.0 | 27,814 | 27,076 | 17.5 | 13.4 | 25.2 | 19.4 | 69.2 | 31.3 | 27.2 |
| Gaming Innovation Group | 2.30 | 83.7 | 297 | 354 | 3.0 | 2.6 | 9.5 | 5.9 | 33.5 | 25.1 | 37.0 |
| Jumbo Interactive | 9.49 | 84.0 | 595 | 561 | 7.3 | 6.1 | 18.0 | 12.8 | 40.3 | 22.8 | 21.6 |
| Kambi Group | 18.39 | 86.6 | 559 | 506 | 2.9 | 2.4 | 7.3 | 6.8 | 36.0 | 17.4 | 15.0 |
| Playtech | 7.50 | 92.2 | 2,347 | 2,741 | 1.6 | 1.5 | 6.4 | 6.0 | 25.4 | 16.0 | 6.9 |
| Sportradar | 12.90 | 88.6 | 3,834 | 3,604 | 4.7 | 3.6 | 27.0 | 20.4 | 17.6 | 31.0 | 26.4 |
| | | | | | | | | | | | ! |
| | High | 93.0% | \$27,814 | \$27,076 | 17.5x | 13.4x | 27.0x | 20.4x | 69.2% | 31.3% | 37.0% |
| | Median | 86.6 | 595 | 561 | 3.0 | 2.6 | 9.5 | 6.8 | 33.5 | 25.1 | 21.6 |
| | Mean | 82.0 | 5,073 | 4,986 | 5.4 | 4.3 | 14.0 | 10.7 | 33.8 | 24.4 | 22.0 |
| | Low | 45.6 | 67 | 58 | 0.6 | 0.6 | 4.4 | 3.4 | 14.7 | 16.0 | 6.9 |

B2C iGaming Index

| | Closing | % of 52 | Equity | Enterprise | | | | | LTM | 3 Year | 2023E |
|-------------------------|-------------|---------|------------|------------|----------|--------------|----------|------------|--------|-----------|----------|
| | Price | Week | Market Cap | Value | EV/Reven | ue Multiples | EV/EBITD | AMultiples | EBITDA | CAGR | Revenue |
| B2C iGaming Index | 30-Jun-2023 | High | (\$ in M) | (\$ in M) | 2022A | 2023E | 2022A | 2023E | Margin | 2020A-23E | Growth % |
| Betsson | \$10.64 | 92.3% | \$1,518 | \$1,420 | 1.7x | 1.4x | 6.9x | 6.0x | 25.2% | 12.2% | 17.0% |
| DraftKings | 26.57 | 98.9 | 14,364 | 15,068 | 6.7 | 4.7 | NM | NM | (25.2) | 73.4 | 46.8 |
| Entain | 16.16 | 79.7 | 10,307 | 14,289 | 2.6 | 2.4 | 11.3 | 11.0 | 22.8 | 10.1 | 9.6 |
| Flutter Entertainment | 200.79 | 93.9 | 35,446 | 42,187 | 4.3 | 3.5 | 36.2 | 20.2 | 10.8 | 29.3 | 26.7 |
| Kindred Group | 10.65 | 83.8 | 2,471 | 2,401 | 1.9 | 1.5 | 15.4 | 9.3 | 13.7 | 4.0 | 18.3 |
| Rush Street Interactive | 3.12 | 47.9 | 243 | 219 | 0.4 | 0.3 | NM | NM | (9.2) | 33.6 | 12.6 |
| | | | | | | | | | | | |
| | High | 98.9% | \$35,446 | \$42,187 | 6.7x | 4.7x | 36.2x | 20.2x | 25.2% | 73.4% | 46.8% |
| | Median | 88.1 | 6,389 | 8,345 | 2.2 | 1.9 | 13.3 | 10.1 | 12.2 | 20.7 | 17.6 |
| | Mean | 82.7 | 10,725 | 12,597 | 2.9 | 2.3 | 17.4 | 11.6 | 6.3 | 27.1 | 21.8 |
| | Low | 47.9 | 243 | 219 | 0.4 | 0.3 | 6.9 | 6.0 | (25.2) | 4.0 | 9.6 |

Traditional Casinos Index

| | Closing Price | % of 52 Week | Equity Market Cap | Enterprise Value | | nue Multiples | EV/EBITD | OA Multiples | LTM EBITDA | 3 Year CAGR | 2023E Revenue |
|---------------------------|------------------|-----------------|----------------------|---------------------|--------------|---------------|---------------|--------------|---------------|----------------|------------------|
| Traditional Casinos Index | 30-Jun-2023 | High | (\$ in M) | (\$ in M) | 2022A | 2023E | 2022A | 2023E | Margin | 2020A-23E | Growth % |
| Bally's | \$15.56 | 58.1% | \$857 | \$5,063 | 2.2x | 2.0x | 9.2x | 9.0x | 24.3% | 22.9% | 12.5% |
| Boyd Gaming | 69.37 | 96.8 | 7,562 | 11,013 | 3.1 | 3.0 | 8.6 | 8.6 | 35.9 | 21.4 | 4.8 |
| Caesars Entertainment | 50.97 | 89.8 | 10,969 | 35,662 | 3.3 | 3.1 | 11.0 | 9.0 | 34.4 | 31.7 | 7.5 |
| Las Vegas Sands | 58.00 | 88.4 | 44,441 | 53,651 | 13.1 | 5.5 | 73.3 | 14.4 | 26.7 | 49.5 | 133.0 |
| MGM Resorts | 43.92 | 94.7 | 16,142 | 44,042 | 3.4 | 2.9 | 12.6 | 9.7 | 26.6 | 46.3 | 19.6 |
| Wynn Resorts | 105.61 | 89.6 | 11,968 | 21,103 | 5.6 | 3.4 | 29.1 | 11.1 | 23.1 | 43.1 | 65.8 |
| | High Median | 96.8% 89.7 | \$44,441 11,468 | \$53,651 28,383 | 13.1x 3.3 | 5.5x 3.0 | 73.3x 11.8 | 14.4x 9.3 | 35.9% 26.6 | 49.5% 37.4 | 133.0% 16.1 |
| | Mean | 86.2 | 15,323 | 28,423 | 5.1 | 3.3 | 24.0 | 10.3 | 28.5 | 35.8 | 40.5 |
| | Low | 58.1 | 857 | 5,063 | 2.2 | 2.0 | 8.6 | 8.6 | 23.1 | 21.4 | 4.8 |

Casino Suppliers Index

| | Closing Price | % of 52 Week | Equity Market Cap | Enterprise Value | EV / Reven | ue Multiples | EV/EBITD | A Multinles | LTM EBITDA | 3 Year CAGR | 2023E Revenue |
|-------------------------------|------------------|-----------------|----------------------|---------------------|------------|--------------|----------|-------------|---------------|----------------|------------------|
| Casino Suppliers Index | 30-Jun-2023 | High | (\$ in M) | (\$ in M) | 2022A | 2023E | 2022A | 2023E | Margin | 2020A-23E | Growth % |
| | | | , | . , | | | | | • | | |
| Aristocrat Leisure | \$25.73 | 96.4% | \$16,930 | \$16,634 | 4.3x | 4.0x | 14.2x | 11.9x | 29.8% | 14.7% | 10.2% |
| Everi | 14.46 | 68.5 | 1,414 | 2,094 | 2.7 | 2.5 | 6.0 | 5.4 | 43.7 | 30.1 | 9.1 |
| International Game Technology | 31.89 | 98.9 | 6,385 | 12,196 | 2.9 | 2.9 | 7.3 | 7.1 | 39.7 | 10.7 | 1.7 |
| Light & Wonder | 68.76 | 99.3 | 6,403 | 9,573 | 3.8 | 3.5 | 12.1 | 9.4 | 32.2 | 17.5 | 10.8 |
| | High | 99.3% | \$16,930 | \$16,634 | 4.3x | 4.0x | 14.2x | 11.9x | 43.7% | 30.1% | 10.8% |
| | Median | 97.9 | 6,394 | 10,884 | 3.3 | 3.2 | 9.7 | 8.3 | 35.9 | 16.1 | 9.7 |
| | Mean | 97.9 | 7,783 | 10,124 | 3.4 | 3.2 | 9.9 | 8.4 | 36.3 | 18.3 | 8.0 |
| 4 | Low | 96.4 | 1,414 | 2,094 | 2.7 | 2.5 | 6.0 | 5.4 | 29.8 | 10.7 | 1.7 |

Source: Capital IQ, market data as of 30-Jun-2023

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iGaming Market

Featured Transactions

| Date | Target | Buyer/Investor | Enterprise Value | Summary |
|-----------|---------------------------|-----------------|------------------|---|
| 15-Jun-23 | BetFIRST | Betsson | • \$130M | BetFIRST is a Belgium-focused sports betting and gaming operator with both online and retail operations |
| 14-Jun-23 | STS Holdings | Entain | \$946M • | STS is a retail gambling operator in Poland |
| 13-Jun-23 | Neccton | OpenBet | ND · | Netccon is a responsible gambling, anti-money laundering, and fraud detection firm |
| 22-May-23 | 888's Latvian Business | Paf Consulting | \$30.6M · | The 888's Latvian business conducts online gambling operations in Latvia |
| 22-May-23 | iTech Labs | GLI Group | ND · | iTech Labs is a global online game testing and certification firm |
| 18-May-23 | SciPlay | Light & Wonder | • \$2,100M | SciPlay is a developer of social casino games. It had previously been spun-out of Light & Wonder in 2019 to operate independently |
| 16-May-23 | Bet2day Sportwetten | Orenes Group | \$15M • | Bet2day Sportwetten is an Austria-based sports betting company |
| 12-May-23 | OneComply | GeoComply | ND . | OneComply is a compliance and licensing solutions provider focused on the casino and gambling industry |
| | | | | |





iGaming Market

Featured Transactions

| Date | Target | Buyer/Investor | Enterprise Value | Summary |
|-----------|----------------|---------------------|------------------|--|
| 10-May-23 | Chameleon | Betr | • \$7.5M | Chameleon is a provider of iGaming solutions including player account management, a sports betting solution, and casino management services |
| 02-May-23 | Push Gaming | LeoVegas | ND · | PushGaming is a developer and supplier of online casino games |
| 27-Apr-23 | Slapshot Media | NorthStar Gaming | \$1.3M | Slapshot Media is an iGaming-focused marketing firm |
| 25-Apr-23 | Wagr | Yahoo | ND | Wagr is a developer of an online sports betting platform focused on peer-to-peer betting |
| 24-Apr-23 | Timberazo | BoyleSports | ND | Timberazo is a B2C iGaming firm that operates in the Peru market and offers a variety of services including sports betting, casino, poker, and lottery |
| 17-Apr-23 | Skycon | Better Collective | \$56M • | Skycon is an advertising firm with expertise in sports media channels |
| 17-Apr-23 | GanaBet MX | CIRSA | • \$22M | GanaBet MX is a B2C iGaming operator in Mexico that offers online casino and sports betting products |
| 05-Apr-23 | 365scores | Entain | • \$150M | 365scores is the developer and operator of an online sports update website that provides users live score data, sports news, and other, related content |
| | | | | |





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Select Transactions