

## **Digital Transformation** Market Monitor

While waters became choppy in the M&A markets towards the end of 2022, the year was healthy overall and very active. Strategic acquirers and private equity investors alike remained particularly interested in high-growth sectors including cloud, data, and digital services. At Clearsight, we had the pleasure of advising multiple clients in these sectors in 2022 including:

5 5 Sellside Adviso Financial Advisor a: AnswerLab austincsi has received a strategic investment from has been acquired by 🌑 cognizanť SHAMROCK 5 Sellside Advisor 5 Financial Advisor Buyside Advisor Postlight USERFADY has received a growth has been acquired by has made an investment in investment from abrv partners NTTDATA ALLATA

We are excited to watch all of our clients continue to innovate and grow with their new partnerships.

As we head into 2023, our intel indicates demand for high-quality targets will remain strong. However, we have started to see the volume of companies going to market decrease, creating a scarcity of assets in market. Many companies are waiting to see how much corporate clients will spend in 2023, which could influence their appetite to explore a transaction, and subsequently affect the supply/demand imbalance. While total M&A activity may slump in 1Q23, the dynamic still presents a highly attractive opportunity for growing businesses to gain significant market attention amongst a smaller number of assets available for acquisition and investment.



#### Sector Leadership

Q4 2022



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### **KKR Announces Buyout of Ness Technologies**

#### **Deal Commentary** Target

- Ness provides KKR with a significant player in the rapidly growing product development and custom engineering space, including an extensive capability set and experienced employee base
- Gaurav Trehan, Partner and CEO of KKR India, said, "Digital transformation and adoption is a critical strategy for businesses of all sizes worldwide. Against this backdrop, KKR believes that Ness is well-positioned for growth, supported by its exceptional, experience-led product engineering heritage. KKR is pleased to invest in Ness' capabilities and looks forward to working alongside its talented team to further scale Ness' digital-first platform, achieve its global ambitions, and better enable its customers to compete in the digital economy."

#### **Transaction Summary**

**Ness Digital** 

Engineering

Acquirer

**KKR** 

On October 27th, 2022, KKR, a New York-based private equity firm, announced its investment in Ness Digital Engineering, a software engineering services firm. Ness provides a range of engineering services including enterprise application development, data & analytics, cloud engineering, experience design, and marketing and customer engagement services.

#### **Transaction Information**

Announced Date Deal Type

Target Information Year Founded Target HQ # of Employees

27-Oct-2022 Leveraged Buyout

1998 Teaneck, New Jersey ~4.000

### Protiviti Announces Acquisition of R2Integrated

Target

#### **Deal Commentary**

**R2Integrated** 

- R2Integrated and its deep experience with digital- and technology-focused services in Adobe Cloud provides a strong addition to Protiviti's existing digital offerings
- Joan Smith, global Digital Solutions leader at Protiviti, said, "Bringing R2i into Protiviti's Digital solution is an important part of our strategy to expand our end-to-end offerings to help our clients Acquirer Protiviti

innovate their customer experiences to fulfill their brand promise and create a better-connected future. Leveraging the power of data plus technology to aid our clients to automate and execute complex strategies is a key component. The R2i team brings significant experience in implementing and orchestrating the customer experience using Adobe Experience Cloud to our already talented team of digital makers and strategists."

#### **Transaction Summary**

On December 15<sup>th</sup>, 2022, Protiviti, a subsidiary of Robert Half (NYSE: RHI) and California-based business consulting and IT services firm, announced its acquisition of R2Integrated, a Baltimore-based digital and social marketing firm. R2Integrated provides a variety of digital marketing services including marketing strategy, content management, design, social media, and teleservices.

#### **Transaction Information**

Announced Date Deal Type

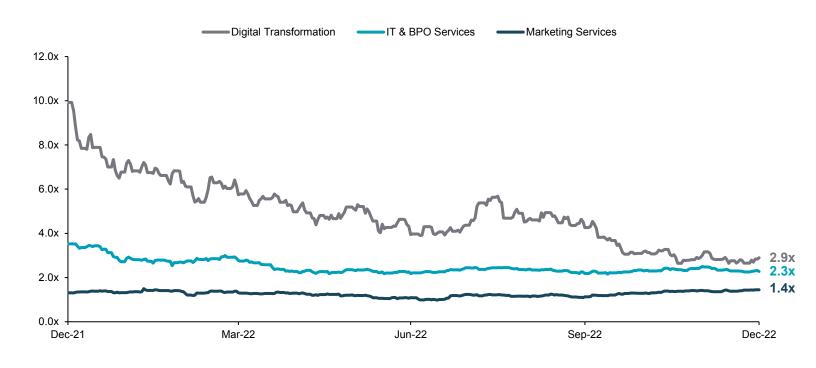
15-Dec-2022 Acquisition

Target Information Year Founded **Target HQ** # of Employees

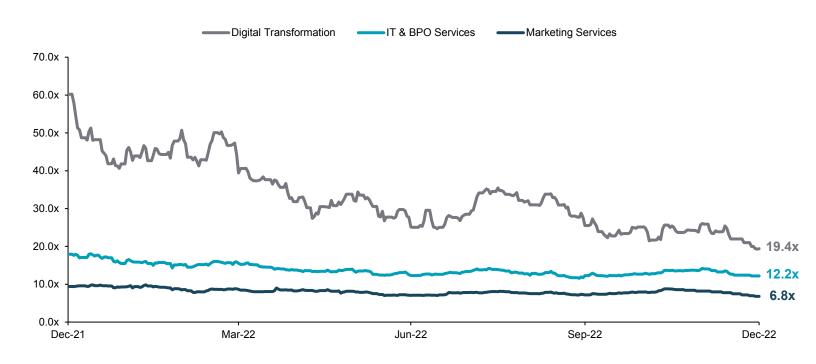
2003 Baltimore, Maryland ~75



#### EV / 2022A Revenue – Last Twelve Months



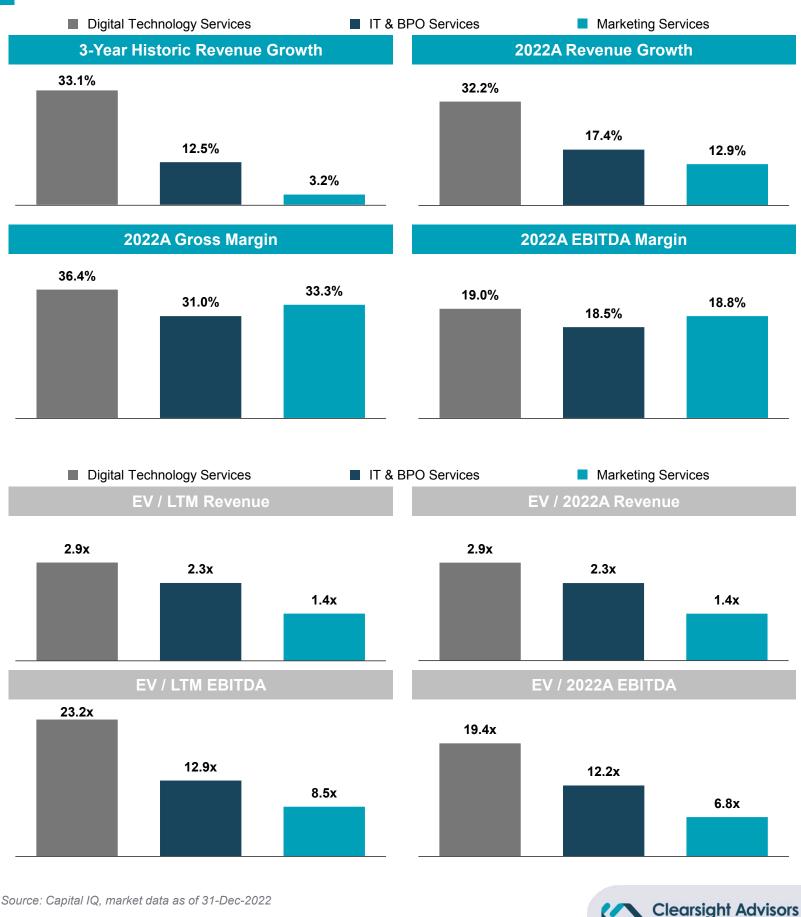
#### EV / 2022A EBITDA – Last Twelve Months





**Digital Transformation** 

### **Public Market Performance**



**Investment Banking** 

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# Public Market Performance

#### **Digital Technology Services Comparable Companies**

|                                   | Closing<br>Price | % of 52<br>Week | Equity<br>Market | Enterprise | EV / | Revenue Mult | iples | EV / I | EBITDA Multip | les   | LTM<br>EBITDA | 3 Year<br>CAGR | 2022A<br>Revenue |
|-----------------------------------|------------------|-----------------|------------------|------------|------|--------------|-------|--------|---------------|-------|---------------|----------------|------------------|
| Digital Technology Services Index | 31-Dec-2022      | High            | Сар              | Value      | LTM  | 2022         | 2023  | LTM    | 2022          | 2023  | Margin        | 2019A-22A      | Growth %         |
| AgileThought, Inc.                | \$4.20           | 70.8%           | \$203            | \$275      | 1.6x | 1.6x         | 1.4x  | N/M    | 51.2x         | 18.3x | (0.7)%        | 0.4%           | 10.9%            |
| CI&T Inc.                         | 6.50             | 34.1            | 887              | 973        | 2.6  | 2.3          | 1.9   | 15.2   | 12.4          | 9.5   | 0.2           | 47.9           | 51.7             |
| Endava                            | 76.50            | 45.5            | 4,338            | 4,195      | 5.4  | 4.6          | 3.7   | 32.1   | 20.6          | 13.8  | 16.7          | 33.1           | 36.1             |
| EPAM                              | 327.74           | 48.5            | 19,617           | 18,130     | 3.9  | 3.8          | 3.2   | 23.5   | 20.8          | 17.7  | 16.4          | 28.1           | 28.3             |
| Globant                           | 168.16           | 52.7            | 7,223            | 7,075      | 4.2  | 4.0          | 3.3   | 22.9   | 19.4          | 15.7  | 18.5          | 39.2           | 37.2             |
| Grid Dynamics                     | 11.22            | 28.3            | 871              | 621        | 2.1  | 2.0          | 1.7   | N/M    | 11.3          | 10.0  | (0.3)         | 37.5           | 45.6             |
| Thoughtworks Holding, Inc.        | 10.19            | 36.5            | 3,422            | 3,696      | 2.9  | 2.9          | 2.5   | N/M    | 14.8          | 13.6  | (4.2)         | 18.7           | 20.7             |
|                                   | High             | 70.8%           | \$19,617         | \$18,130   | 5.4x | 4.6x         | 3.7x  | 32.1x  | 51.2x         | 18.3x | 18.5%         | 39.2%          | 45.6%            |
|                                   | Median           | 47.0            | 3,422            | 3,696      | 2.9  | 2.9          | 2.5   | 23.2   | 19.4          | 13.8  | 8.1           | 33.1           | 32.2             |
|                                   | Mean             | 47.1            | 5,223            | 4,995      | 3.2  | 3.0          | 2.5   | 23.4   | 21.5          | 14.1  | 7.7           | 27.7           | 29.8             |
|                                   | Low              | 28.3            | 203              | 275        | 1.6  | 1.6          | 1.4   | 15.2   | 11.3          | 9.5   | (4.2)         | 0.4            | 10.9             |

#### IT & BPO Services Comparable Companies

|                         | Closing     | % of 52 | Equity    |            |      |                     |      |       |              |       | LTM    | 3 Year    | 2022A    |
|-------------------------|-------------|---------|-----------|------------|------|---------------------|------|-------|--------------|-------|--------|-----------|----------|
|                         | Price       | Week    | Market    | Enterprise |      | EV / Revenue Multip | es   | EV /  | EBITDA Multi | ples  | EBITDA | CAGR      | Revenue  |
| IT & BPO Services Index | 31-Dec-2022 | High    | Cap       | Value      | LTM  | 2022                | 2023 | LTM   | 2022         | 2023  | Margin | 2019A-22A | Growth % |
| Accenture               | \$266.84    | 64.2%   | \$168,618 | \$166,706  | 2.7x | 2.7x                | 2.5x | 15.8x | 14.3x        | 13.6x | 17.0%  | 12.5%     | 17.4%    |
| Atos                    | 9.63        | 23.0    | 1,059     | 4,565      | 0.4  | 0.4                 | 0.4  | 10.4  | 4.4          | 4.1   | 3.8    | (1.1)     | 3.09     |
| Capgemini               | 166.67      | 70.8    | 29,510    | 34,734     | 1.7  | 1.5                 | 1.4  | 12.5  | 10.5         | 9.5   | 13.2   | 15.7      | 20.88    |
| CGI Group               | 86.23       | 96.6    | 20,519    | 22,718     | 2.3  | 2.3                 | 2.2  | 13.7  | 11.9         | 11.1  | 16.5   | 2.1       | 7.09     |
| Cognizant               | 57.19       | 61.2    | 29,614    | 28,403     | 1.5  | 1.5                 | 1.4  | 8.0   | 7.9          | 7.6   | 18.4   | 5.0       | 4.46     |
| Genpact                 | 46.32       | 85.7    | 8,644     | 9,848      | 2.3  | 2.3                 | 2.1  | 14.5  | 12.2         | 11.2  | 15.7   | 7.7       | 9.07     |
| HCL                     | 12.56       | 76.5    | 33,999    | 33,349     | 2.7  | 2.8                 | 2.5  | 12.7  | 12.9         | 11.4  | 21.2   | 7.1       | 5.16     |
| Mphasis                 | 23.87       | 56.8    | 4,524     | 4,436      | 2.7  | 2.7                 | 2.3  | 16.4  | 15.0         | 13.2  | 16.3   | 17.8      | 24.47    |
| Perficient              | 69.83       | 52.5    | 2,455     | 2,849      | 3.2  | 3.1                 | 2.9  | 16.3  | 13.9         | 12.3  | 19.7   | 12.6      | 21.72    |
| Tech Mahindra           | 12.28       | 55.9    | 10,802    | 10,344     | 1.7  | 1.7                 | 1.5  | 11.2  | 10.6         | 9.8   | 15.2   | 13.6      | 18.40    |
| Wipro                   | 4.75        | 54.1    | 26,127    | 24,286     | 2.3  | 2.3                 | 2.1  | 12.9  | 12.3         | 11.0  | 17.6   | 17.1      | 20.57    |
|                         | High        | 96.6%   | \$168,618 | \$166,706  | 3.2x | 3.1x                | 2.9x | 16.4x | 15.0x        | 13.6x | 21.2%  | 17.8%     | 24.5%    |
|                         | Median      | 61.2    | 20,519    | 22,718     | 2.3  | 2.3                 | 2.1  | 12.9  | 12.2         | 11.1  | 16.5   | 12.5      | 17.4     |
|                         | Mean        | 63.4    | 30,534    | 31,113     | 2.1  | 2.1                 | 1.9  | 13.1  | 11.4         | 10.4  | 15.9   | 10.0      | 13.8     |
|                         | Low         | 23.0    | 1,059     | 2,849      | 0.4  | 0.4                 | 0.4  | 8.0   | 4.4          | 4.1   | 3.8    | (1.1)     | 3.1      |

#### **Marketing Services Comparable Companies**

|                          | Closing<br>Price | % of 52<br>Week | Equity<br>Market | Enterprise | EV   | Revenue Mult | iples | EV / | EBITDA Multij | ples | LTM<br>EBITDA | 3 Year<br>CAGR | 2022A<br>Revenue |
|--------------------------|------------------|-----------------|------------------|------------|------|--------------|-------|------|---------------|------|---------------|----------------|------------------|
| Marketing Services Index | 31-Dec-2022      | High            | Cap              | Value      | LTM  | 2022         | 2023  | LTM  | 2022          | 2023 | Margin        | 2019A-22A      | Growth %         |
| Dentsu                   | \$31.43          | 81.9%           | \$8,312          | \$9,880    | 1.2x | 1.1x         | 1.0x  | 6.6x | 6.1x          | 5.3x | 18.0%         | 5.9%           | 15.7%            |
| IPG                      | 33.31            | 83.3            | 13,081           | 15,972     | 1.7  | 1.7          | 1.7   | 9.4  | 8.9           | 9.1  | 17.9          | 3.2            | 4.7              |
| Omnicom                  | 81.57            | 89.0            | 16,873           | 21,372     | 1.5  | 1.5          | 1.5   | 9.1  | 9.0           | 9.4  | 16.5          | (1.7)          | 0.4              |
| Publicis                 | 63.50            | 88.9            | 16,006           | 19,068     | 1.4  | 1.4          | 1.4   | 8.5  | 6.4           | 6.4  | 16.8          | 8.3            | 19.2             |
| WPP                      | 9.88             | 66.6            | 11,788           | 18,708     | 1.1  | 1.3          | 1.3   | 6.8  | 6.8           | 6.8  | 17.0          | (2.5)          | 12.9             |
|                          | High             | 89.0%           | \$16,873         | \$21,372   | 1.7x | 1.7x         | 1.7x  | 9.4x | 9.0x          | 9.4x | 18.0%         | 8.3%           | 19.2%            |
|                          | Median           | 83.3            | 13,081           | 18,708     | 1.4  | 1.4          | 1.4   | 8.5  | 6.8           | 6.8  | 17.0          | 3.2            | 12.9             |
|                          | Mean             | 81.9            | 13,212           | 17,000     | 1.4  | 1.4          | 1.4   | 8.1  | 7.5           | 7.4  | 17.2          | 2.7            | 10.6             |
|                          | Low              | 66.6            | 8,312            | 9,880      | 1.1  | 1.1          | 1.0   | 6.6  | 6.1           | 5.3  | 16.5          | (2.5)          | 0.4              |

Source: Capital IQ, market data as of 31-Dec-2022 Note: Revenue growth rates are shown in reported currency and remove the impact of FX.



| Date       | Target                  | <b>Buyer/Investor</b>       | Summary  |  |  |  |  |
|------------|-------------------------|-----------------------------|--|--|--|--|--|
|            |                         |                             | Target HQ: Helsinki, Finland   |  |  |  |  |
| 12/20/2022 | Eficode                 | Investcorp                  | Eficode provides development and operations<br>consultancy services including test<br>automation, UX research, software creation<br>and design, and DevOps platform and tooling      |  |  |  |  |
|            |                         | •                           | Target HQ: Greenwich, CT   |  |  |  |  |
| 12/19/2022 | Exact Customer          | Gauge Capital               | Exact Customer provides marketing services<br>to the home services market, utilizing first-<br>and third-party data to aggregate and assess<br>leads from multiple channels          |  |  |  |  |
|            |                         | •                           | Target HQ: Chicago, IL   |  |  |  |  |
| 12/15/2022 | Melon                   | DEPT                        | <ul> <li>Melon is a digital technology firm serving e-<br/>commerce platforms (such as Salesforce) to<br/>enterprises, specializing in design and digital<br/>performance</li> </ul> |  |  |  |  |
|            |                         | •                           | Target HQ: Pune, India   |  |  |  |  |
| 12/01/2022 | AFour<br>Technologies   | ACL Digital                 | AFour Technologies provides software<br>product engineering services, with a focus on<br>building applications, cloud engineering, and<br>UI and UX design                           |  |  |  |  |
|            |                         | •                           | Target HQ: Jaipur, India   |  |  |  |  |
| 11/23/2022 | Celebal<br>Technologies | Norwest Venture<br>Partners | Celebal Technologies offers IT consulting,<br>business intelligence, supply chain analytics,<br>and software development services to<br>enterprise clients                           |  |  |  |  |
|            |                         | •                           | Target HQ: Cluj-Napoca, Romania  |  |  |  |  |
| 11/21/2022 | Fortech                 | GlobalLogic                 | Fortech provides IT consulting and software development services, including security testing, architecture evaluation, test automation, and gap analysis                             |  |  |  |  |
|            |                         | •                           | Target HQ: Cordoba, Argentina  |  |  |  |  |
| 11/17/2022 | IncluIT                 | Avenga                      | IncluIT offers technology consulting services<br>intended for fintech, telco cable and media,<br>intelligent transportation, and healthcare<br>companies                             |  |  |  |  |

Source: Capital IQ, Pitchbook



| Date       | Target      | <b>Buyer/Investor</b>     | Summary   |
|------------|-------------|---------------------------|---|
| 11/16/2022 | eWave       | Globant                   | Target HQ: Millers Point, Australia<br>eWave is a digital transformation firm<br>providing customer research, competitor and<br>market research, product and pricing<br>strategy, and UX and UI design    |
| 11/16/2022 | R Systems   | •<br>Blackstone           | Target HQ: Noida, India<br>R Systems provides IT services and solutions<br>to the telecom and digital media, healthcare,<br>manufacturing, government services and<br>banking, and finance industries     |
| 11/15/2022 | Perch       | Few                       | Target HQ: Little Rock, AR<br>Perch is a digital product design company<br>offering native app design, UX and UI design,<br>custom analytics, identity and brand design,<br>and content strategy services |
| 11/11/2022 | Incubeta    | •<br>The Carlyle<br>Group | Target HQ: London, England<br>Incubeta is a digital marketing firm primarily<br>engaged in offering online display ads,<br>advertorials, newsletters, video, and<br>performance campaign services         |
| 11/11/2022 | Cloudflight | •<br>Partners Group       | Target HQ: Frankfurt, Germany<br>Cloudflight offers software development,<br>cloud architecting, digital strategies,<br>penetration testing, and other IT services  |
| 11/08/2022 | Oegen       | OSF Digital               | ·   |
| 11/07/2022 | Codete      | •<br>Exadel               | Target HQ: Krakow, Poland<br>Codete provides IT consulting and software<br>development services, including cloud<br>computing software development, big data,<br>and data science development services    |



| Date       | Target               | <b>Buyer/Investor</b> | Summary  |
|------------|----------------------|-----------------------|--|
| 11/02/2022 | Whiz                 | 10Pearls              | <ul> <li>Target HQ: Mexico City, Mexico</li> <li>Whiz provides a digital marketing software<br/>and helps clients with software development,<br/>innovation services, brand building, and<br/>social media management</li> </ul>     |
| 10/27/2022 | WillowTree           | Telus                 | Target HQ: Charlottesville, VA<br>WillowTree is a full-service digital product<br>consultancy primarily focused on helping<br>clients drive brand growth   |
| 10/20/2022 | Wpromote             | Zelnick Media         | <ul> <li>Target HQ: El Segundo, CA</li> <li>Wpromote offers digital marketing services<br/>intended to provide marketing professionals<br/>with proprietary technology to drive<br/>transformative growth for its clients</li> </ul> |
| 10/20/2022 | One Six<br>Solutions |                       | Target HQ: Chicago, IL<br>One Six Solutions is an IT consulting firm<br>focused on delivering data engineering and<br>custom software engineering services   |
| 10/12/2022 | Union                | Valtech               | Target HQ: Charlotte, NC<br>Union is a digital marketing agency that<br>creates omnichannel campaigns for clients in<br>the travel, tourism, and health and wellness<br>industries   |
| 10/06/2022 | Lexicon              | Endava                | Target HQ: Melbourne, Australia<br>Lexicon provides consulting design and<br>engineering services intended to build new<br>digital products and accelerate large-scale<br>transformation for enterprise clients                      |
| 10/01/2022 | E2X                  | Apply Digital         | <ul> <li>Target HQ: London, England</li> <li>E2X provides e-commerce strategy, UX research and analysis, automated testing, and systems integration services to high-growth companies</li> </ul>                                     |



# **About Clearsight**

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### Select Transactions