

Digital Transformation Market Monitor

While waters became choppy in the M&A markets towards the end of 2022, the year was healthy overall and very active. Strategic acquirers and private equity investors alike remained particularly interested in high-growth sectors including cloud, data, and digital services. At Clearsight, we had the pleasure of advising multiple clients in these sectors in 2022 including:

5 5 Sellside Adviso Financial Advisor a: AnswerLab austincsi has received a strategic investment from has been acquired by 🌑 cognizanť SHAMROCK 5 Sellside Advisor 5 Financial Advisor Buyside Advisor Postlight USERFADY has received a growth has been acquired by has made an investment in investment from abrv partners NTTDATA ALLATA

We are excited to watch all of our clients continue to innovate and grow with their new partnerships.

As we head into 2023, our intel indicates demand for high-quality targets will remain strong. However, we have started to see the volume of companies going to market decrease, creating a scarcity of assets in market. Many companies are waiting to see how much corporate clients will spend in 2023, which could influence their appetite to explore a transaction, and subsequently affect the supply/demand imbalance. While total M&A activity may slump in 1Q23, the dynamic still presents a highly attractive opportunity for growing businesses to gain significant market attention amongst a smaller number of assets available for acquisition and investment.



Sector Leadership

Q4 2022



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KKR Announces Buyout of Ness Technologies

Deal Commentary Target

- Ness provides KKR with a significant player in the rapidly growing product development and custom engineering space, including an extensive capability set and experienced employee base
- Gaurav Trehan, Partner and CEO of KKR India, said, "Digital transformation and adoption is a critical strategy for businesses of all sizes worldwide. Against this backdrop, KKR believes that Ness is well-positioned for growth, supported by its exceptional, experience-led product engineering heritage. KKR is pleased to invest in Ness' capabilities and looks forward to working alongside its talented team to further scale Ness' digital-first platform, achieve its global ambitions, and better enable its customers to compete in the digital economy."

Transaction Summary

Ness Digital

Engineering

Acquirer

KKR

On October 27th, 2022, KKR, a New York-based private equity firm, announced its investment in Ness Digital Engineering, a software engineering services firm. Ness provides a range of engineering services including enterprise application development, data & analytics, cloud engineering, experience design, and marketing and customer engagement services.

Transaction Information

Announced Date Deal Type

Target Information Year Founded Target HQ # of Employees

27-Oct-2022 Leveraged Buyout

1998 Teaneck, New Jersey ~4.000

Protiviti Announces Acquisition of R2Integrated

Target

Deal Commentary

R2Integrated

- R2Integrated and its deep experience with digital- and technology-focused services in Adobe Cloud provides a strong addition to Protiviti's existing digital offerings
- Joan Smith, global Digital Solutions leader at Protiviti, said, "Bringing R2i into Protiviti's Digital solution is an important part of our strategy to expand our end-to-end offerings to help our clients Acquirer Protiviti

innovate their customer experiences to fulfill their brand promise and create a better-connected future. Leveraging the power of data plus technology to aid our clients to automate and execute complex strategies is a key component. The R2i team brings significant experience in implementing and orchestrating the customer experience using Adobe Experience Cloud to our already talented team of digital makers and strategists."

Transaction Summary

On December 15th, 2022, Protiviti, a subsidiary of Robert Half (NYSE: RHI) and California-based business consulting and IT services firm, announced its acquisition of R2Integrated, a Baltimore-based digital and social marketing firm. R2Integrated provides a variety of digital marketing services including marketing strategy, content management, design, social media, and teleservices.

Transaction Information

Announced Date Deal Type

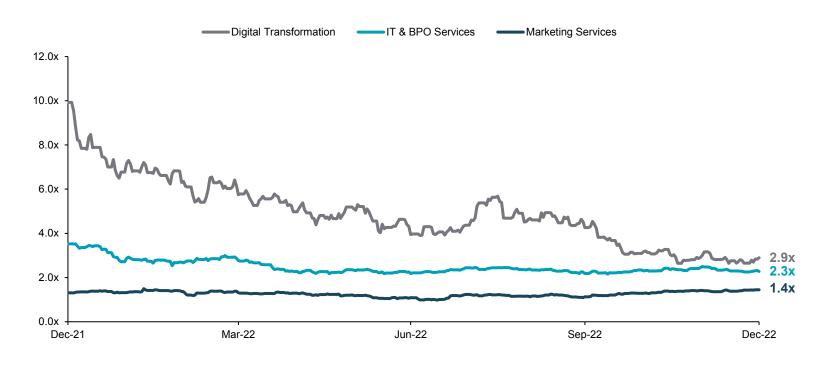
15-Dec-2022 Acquisition

Target Information Year Founded **Target HQ** # of Employees

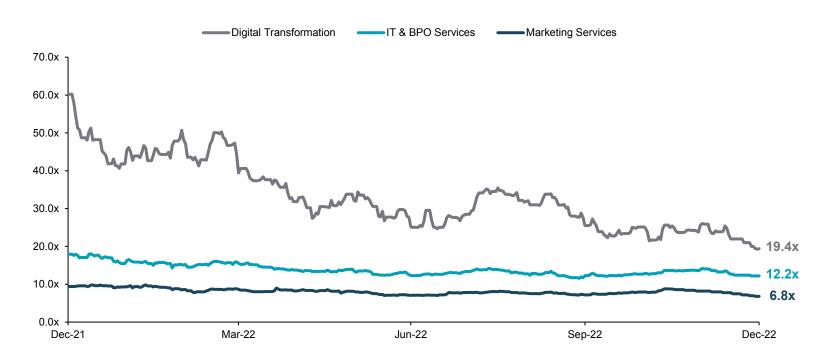
2003 Baltimore, Maryland ~75



EV / 2022A Revenue – Last Twelve Months



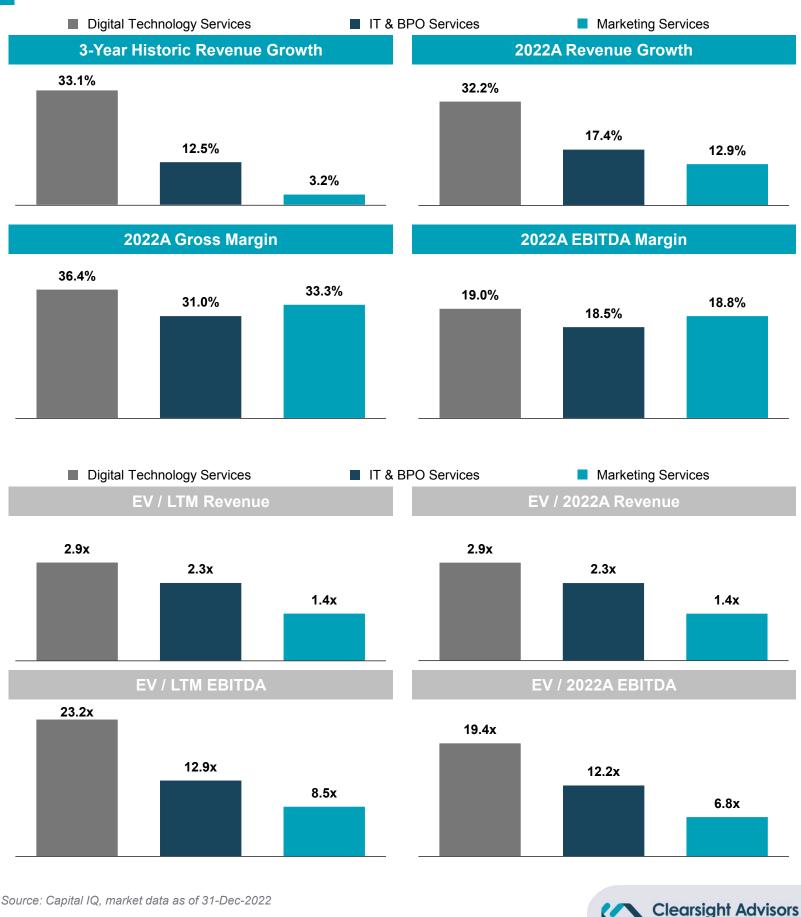
EV / 2022A EBITDA – Last Twelve Months





Digital Transformation

Public Market Performance



Investment Banking

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Public Market Performance

Digital Technology Services Comparable Companies

	Closing Price	% of 52 Week	Equity Market	Enterprise	EV /	Revenue Mult	iples	EV / I	EBITDA Multip	les	LTM EBITDA	3 Year CAGR	2022A Revenue
Digital Technology Services Index	31-Dec-2022	High	Сар	Value	LTM	2022	2023	LTM	2022	2023	Margin	2019A-22A	Growth %
AgileThought, Inc.	\$4.20	70.8%	\$203	\$275	1.6x	1.6x	1.4x	N/M	51.2x	18.3x	(0.7)%	0.4%	10.9%
CI&T Inc.	6.50	34.1	887	973	2.6	2.3	1.9	15.2	12.4	9.5	0.2	47.9	51.7
Endava	76.50	45.5	4,338	4,195	5.4	4.6	3.7	32.1	20.6	13.8	16.7	33.1	36.1
EPAM	327.74	48.5	19,617	18,130	3.9	3.8	3.2	23.5	20.8	17.7	16.4	28.1	28.3
Globant	168.16	52.7	7,223	7,075	4.2	4.0	3.3	22.9	19.4	15.7	18.5	39.2	37.2
Grid Dynamics	11.22	28.3	871	621	2.1	2.0	1.7	N/M	11.3	10.0	(0.3)	37.5	45.6
Thoughtworks Holding, Inc.	10.19	36.5	3,422	3,696	2.9	2.9	2.5	N/M	14.8	13.6	(4.2)	18.7	20.7
	High	70.8%	\$19,617	\$18,130	5.4x	4.6x	3.7x	32.1x	51.2x	18.3x	18.5%	39.2%	45.6%
	Median	47.0	3,422	3,696	2.9	2.9	2.5	23.2	19.4	13.8	8.1	33.1	32.2
	Mean	47.1	5,223	4,995	3.2	3.0	2.5	23.4	21.5	14.1	7.7	27.7	29.8
	Low	28.3	203	275	1.6	1.6	1.4	15.2	11.3	9.5	(4.2)	0.4	10.9

IT & BPO Services Comparable Companies

	Closing	% of 52	Equity								LTM	3 Year	2022A
	Price	Week	Market	Enterprise		EV / Revenue Multip	es	EV /	EBITDA Multi	ples	EBITDA	CAGR	Revenue
IT & BPO Services Index	31-Dec-2022	High	Cap	Value	LTM	2022	2023	LTM	2022	2023	Margin	2019A-22A	Growth %
Accenture	\$266.84	64.2%	\$168,618	\$166,706	2.7x	2.7x	2.5x	15.8x	14.3x	13.6x	17.0%	12.5%	17.4%
Atos	9.63	23.0	1,059	4,565	0.4	0.4	0.4	10.4	4.4	4.1	3.8	(1.1)	3.09
Capgemini	166.67	70.8	29,510	34,734	1.7	1.5	1.4	12.5	10.5	9.5	13.2	15.7	20.88
CGI Group	86.23	96.6	20,519	22,718	2.3	2.3	2.2	13.7	11.9	11.1	16.5	2.1	7.09
Cognizant	57.19	61.2	29,614	28,403	1.5	1.5	1.4	8.0	7.9	7.6	18.4	5.0	4.46
Genpact	46.32	85.7	8,644	9,848	2.3	2.3	2.1	14.5	12.2	11.2	15.7	7.7	9.07
HCL	12.56	76.5	33,999	33,349	2.7	2.8	2.5	12.7	12.9	11.4	21.2	7.1	5.16
Mphasis	23.87	56.8	4,524	4,436	2.7	2.7	2.3	16.4	15.0	13.2	16.3	17.8	24.47
Perficient	69.83	52.5	2,455	2,849	3.2	3.1	2.9	16.3	13.9	12.3	19.7	12.6	21.72
Tech Mahindra	12.28	55.9	10,802	10,344	1.7	1.7	1.5	11.2	10.6	9.8	15.2	13.6	18.40
Wipro	4.75	54.1	26,127	24,286	2.3	2.3	2.1	12.9	12.3	11.0	17.6	17.1	20.57
	High	96.6%	\$168,618	\$166,706	3.2x	3.1x	2.9x	16.4x	15.0x	13.6x	21.2%	17.8%	24.5%
	Median	61.2	20,519	22,718	2.3	2.3	2.1	12.9	12.2	11.1	16.5	12.5	17.4
	Mean	63.4	30,534	31,113	2.1	2.1	1.9	13.1	11.4	10.4	15.9	10.0	13.8
	Low	23.0	1,059	2,849	0.4	0.4	0.4	8.0	4.4	4.1	3.8	(1.1)	3.1

Marketing Services Comparable Companies

	Closing Price	% of 52 Week	Equity Market	Enterprise	EV	Revenue Mult	iples	EV /	EBITDA Multij	ples	LTM EBITDA	3 Year CAGR	2022A Revenue
Marketing Services Index	31-Dec-2022	High	Cap	Value	LTM	2022	2023	LTM	2022	2023	Margin	2019A-22A	Growth %
Dentsu	\$31.43	81.9%	\$8,312	\$9,880	1.2x	1.1x	1.0x	6.6x	6.1x	5.3x	18.0%	5.9%	15.7%
IPG	33.31	83.3	13,081	15,972	1.7	1.7	1.7	9.4	8.9	9.1	17.9	3.2	4.7
Omnicom	81.57	89.0	16,873	21,372	1.5	1.5	1.5	9.1	9.0	9.4	16.5	(1.7)	0.4
Publicis	63.50	88.9	16,006	19,068	1.4	1.4	1.4	8.5	6.4	6.4	16.8	8.3	19.2
WPP	9.88	66.6	11,788	18,708	1.1	1.3	1.3	6.8	6.8	6.8	17.0	(2.5)	12.9
	High	89.0%	\$16,873	\$21,372	1.7x	1.7x	1.7x	9.4x	9.0x	9.4x	18.0%	8.3%	19.2%
	Median	83.3	13,081	18,708	1.4	1.4	1.4	8.5	6.8	6.8	17.0	3.2	12.9
	Mean	81.9	13,212	17,000	1.4	1.4	1.4	8.1	7.5	7.4	17.2	2.7	10.6
	Low	66.6	8,312	9,880	1.1	1.1	1.0	6.6	6.1	5.3	16.5	(2.5)	0.4

Source: Capital IQ, market data as of 31-Dec-2022 Note: Revenue growth rates are shown in reported currency and remove the impact of FX.



Date	Target	Buyer/Investor	Summary				
			Target HQ: Helsinki, Finland				
12/20/2022	Eficode	Investcorp	Eficode provides development and operations consultancy services including test automation, UX research, software creation and design, and DevOps platform and tooling				
		•	Target HQ: Greenwich, CT				
12/19/2022	Exact Customer	Gauge Capital	Exact Customer provides marketing services to the home services market, utilizing first- and third-party data to aggregate and assess leads from multiple channels				
		•	Target HQ: Chicago, IL				
12/15/2022	Melon	DEPT	 Melon is a digital technology firm serving e- commerce platforms (such as Salesforce) to enterprises, specializing in design and digital performance 				
		•	Target HQ: Pune, India				
12/01/2022	AFour Technologies	ACL Digital	AFour Technologies provides software product engineering services, with a focus on building applications, cloud engineering, and UI and UX design				
		•	Target HQ: Jaipur, India				
11/23/2022	Celebal Technologies	Norwest Venture Partners	Celebal Technologies offers IT consulting, business intelligence, supply chain analytics, and software development services to enterprise clients				
		•	Target HQ: Cluj-Napoca, Romania				
11/21/2022	Fortech	GlobalLogic	Fortech provides IT consulting and software development services, including security testing, architecture evaluation, test automation, and gap analysis				
		•	Target HQ: Cordoba, Argentina				
11/17/2022	IncluIT	Avenga	IncluIT offers technology consulting services intended for fintech, telco cable and media, intelligent transportation, and healthcare companies				

Source: Capital IQ, Pitchbook



Date	Target	Buyer/Investor	Summary
11/16/2022	eWave	Globant	Target HQ: Millers Point, Australia eWave is a digital transformation firm providing customer research, competitor and market research, product and pricing strategy, and UX and UI design
11/16/2022	R Systems	• Blackstone	Target HQ: Noida, India R Systems provides IT services and solutions to the telecom and digital media, healthcare, manufacturing, government services and banking, and finance industries
11/15/2022	Perch	Few	Target HQ: Little Rock, AR Perch is a digital product design company offering native app design, UX and UI design, custom analytics, identity and brand design, and content strategy services
11/11/2022	Incubeta	• The Carlyle Group	Target HQ: London, England Incubeta is a digital marketing firm primarily engaged in offering online display ads, advertorials, newsletters, video, and performance campaign services
11/11/2022	Cloudflight	• Partners Group	Target HQ: Frankfurt, Germany Cloudflight offers software development, cloud architecting, digital strategies, penetration testing, and other IT services
11/08/2022	Oegen	OSF Digital	·
11/07/2022	Codete	• Exadel	Target HQ: Krakow, Poland Codete provides IT consulting and software development services, including cloud computing software development, big data, and data science development services



Date	Target	Buyer/Investor	Summary
11/02/2022	Whiz	10Pearls	 Target HQ: Mexico City, Mexico Whiz provides a digital marketing software and helps clients with software development, innovation services, brand building, and social media management
10/27/2022	WillowTree	Telus	Target HQ: Charlottesville, VA WillowTree is a full-service digital product consultancy primarily focused on helping clients drive brand growth
10/20/2022	Wpromote	Zelnick Media	 Target HQ: El Segundo, CA Wpromote offers digital marketing services intended to provide marketing professionals with proprietary technology to drive transformative growth for its clients
10/20/2022	One Six Solutions		Target HQ: Chicago, IL One Six Solutions is an IT consulting firm focused on delivering data engineering and custom software engineering services
10/12/2022	Union	Valtech	Target HQ: Charlotte, NC Union is a digital marketing agency that creates omnichannel campaigns for clients in the travel, tourism, and health and wellness industries
10/06/2022	Lexicon	Endava	Target HQ: Melbourne, Australia Lexicon provides consulting design and engineering services intended to build new digital products and accelerate large-scale transformation for enterprise clients
10/01/2022	E2X	Apply Digital	 Target HQ: London, England E2X provides e-commerce strategy, UX research and analysis, automated testing, and systems integration services to high-growth companies



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