Q3 2020

Business ConsultingMarket Monitor

Market Overview

Sector Spotlight

Public Market Performance

M&A Activity

PE-Backed Portfolio Companies Make Rapid Acquisitions

Sovos, Teneo, and W2O make a splash in Q3

Q3 yielded an exciting amount of activity in the business consulting market with notable activity for high quality, PE-backed portfolio companies. This trend is fueled by an unprecedented amount of PE dry powder, estimated at \$1.7 trillion as of July '20. With a dearth of new platform opportunities, PE has resorted to deploying more capital in their portfolio companies, resulting in more add-on deals. Below we highlight three examples: Sovos, Teneo, and W2O.

Sovos backed by Hg Capital

- July 7, 2020: Acquired Accordance Technical Services: Accordance is a UK-based value-added tax (VAT) managed services company. Since 2018, Accordance has been a Sovos partner implementing Sovos' reporting software. The acquisition comes at a critical moment where businesses face a range of new regulatory mandates impacting VAT

• Teneo backed by CVC Capital Partners

- September 21, 2020: Acquired Kotinos Partners Limited: Based in Dublin, Kotinos is an organizational restructuring and performance consultancy. Kotinos' expertise will be leveraged by Tenoe's existing clients in both Ireland and around the world
- August 25, 2020: Acquired Goldin Associates: Goldin is a leading financial advisory firm focused on distressed situations, financial restructuring and more. Goldin will significantly expand the capabilities of Teneo's global Capital Advisory business

W2O Group backed by New Mountain Capital

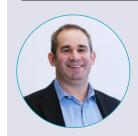
- October 5, 2020: Acquired Starpower: Starpower is an entertainment and influence marketing agency firm. Starpower, which has been a lengthy partner of W2O, will bring W2O's fully integrated marketing and communications offerings to its existing clients
- September 24, 2020: Acquired Elysia Group: Elysia Group is a health economic and research consulting firm operating in the US and Asia Pacific. Elysia Group will collaborate and integrate closely with Discern Health, which W2O acquired in July 2020
- July 28, 2020: Acquired Discern Health: Discern advises healthcare organizations on the performance measures and innovative payment models that shape the market for their products and services. Discern will strengthen W2O's expertise in value-based care solutions

What makes the above acquisitions even more impressive is the speed in which they occurred in the COVID environment where almost all aspects of the deal process are occurring remotely. There are opportunities in the market for synergistic investments with potential to return high ROIs for all parties. We look forward to seeing more activity from portfolio companies in the coming months.

© = Clearsight acted as the exclusive advisor to Keane and Goldin Source: PwC

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Sector Leadership



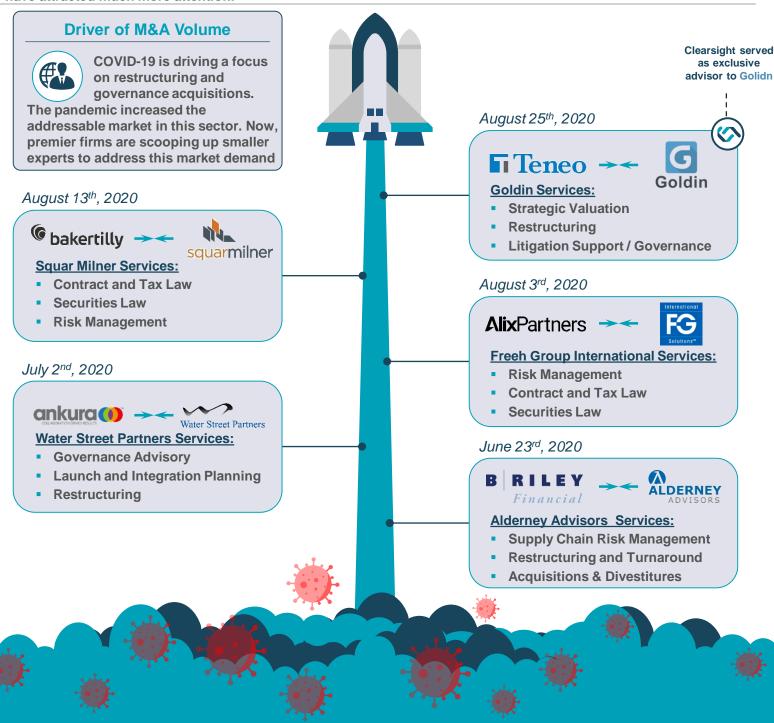
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Sector Spotlight

COVID-19 Environment Strengthens Demand for Restructuring and Management

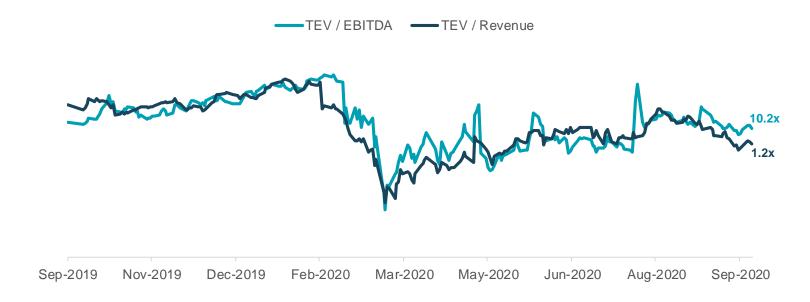
While the overall market for Business Consulting has remained incredibly strong during the pandemic, there are a few counter cyclical sectors where we're seeing a notable uptick in activity. Industries such as travel and leisure, which have borne the brunt of the new social realities, now have a much greater need for solutions addressing cost optimization, supply chain management and restructuring. As a result, consulting firms focused on these services have attracted much more attention.





Public Market Performance

Revenue and EBITDA multiples grew in tandem across Q3 2020



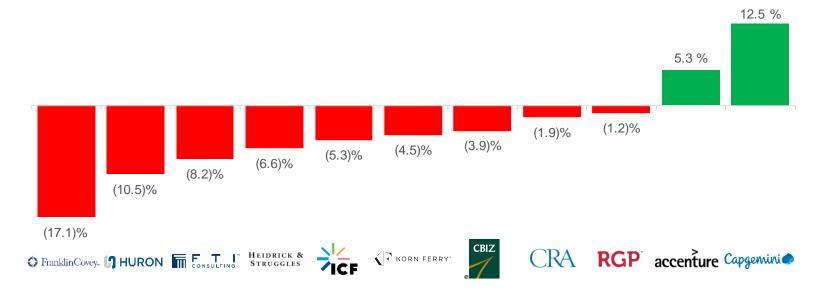
Clearsight's Business Consulting Index slightly outperformed the S&P on an LTM basis





Public Market Performance

Accenture and Capgemini saw the only Q3 2020 share price increases



A recovering stock market is driving up multiples across the Business Consulting industry

	Closing % of 52 Price Week		Equity Market	Enterprise	EV / Revenue Multiples		EV / EBITDA Multiples			LTM EBITDA	
	30-Sep-2020	High	Cap	Value	LTM	2020	2021	LTM	2020	2021	Margin
Business Consultin	g										
Accenture	\$225.99	91.2%	\$154,380	\$149,880	3.4x	3.4x	3.2x	18.1x	18.1x	17.1x	18.7%
Capgemini	128.88	90.2	22,282	31,140	1.9	1.7	1.5	14.9	11.3	10.2	12.6
CBIZ	22.87	79.6	1,287	1,561	1.6	1.6	1.6	13.0	12.2	11.3	12.5
CRA International	37.47	64.4	306	501	1.0	1.0	1.0	10.9	11.7	10.4	9.5
Franklin Covey	17.74	42.4	248	264	1.2	1.4	1.2	14.2	NM	12.8	8.7
FTI Consulting	105.97	73.5	4,098	4,272	1.8	1.7	1.6	13.6	12.9	10.7	13.0
Heidrick & Struggles	19.65	59.2	397	318	0.5	0.5	0.5	4.5	5.0	4.3	10.3
Huron Consulting	39.33	55.5	902	1,225	1.4	1.4	1.4	12.0	15.5	11.1	11.4
ICF International	61.53	64.6	1,209	1,806	1.2	1.2	1.1	14.2	13.7	12.0	8.6
Korn Ferry	29.00	65.9	1,657	1,692	0.9	1.1	1.0	8.8	12.3	9.6	10.7
Resources Connection	11.55	64.8	376	390	0.6	0.6	0.6	7.8	9.1	7.4	7.4
	High	91.2%	\$154,380	\$149,880	3.4x	3.4x	3.2x	18.1x	18.1x	17.1x	18.7%
	Median	64.6	1,209	1,561	1.2	1.4	1.2	13.0	12.3	10.7	10.3
	Mean	60.1	17,013	17,550	1.4	1.4	1.3	12.0	12.2	10.6	9.5
	Low	0.9	248	264	0.5	0.5	0.5	4.5	5.0	4.3	0.2

Source: Public market data as of 30-Sept-2020, Capital IQ Note: Multiples charts may differ from Comparable Company Analysis figures due to detailed adjustments made to the Comparable Company Analysis.



M&A Activity

Date	Target	Buyer	Summary
7/1/2020	VERUS [™]	Kroll A Division of DUFF & PHELPS	 Verus utilizes a proprietary data analytics platform and experienced team of data scientists to advise state governments on compliance and risk Verus will allow Kroll to execute on its current M&A thesis by solving complex issues facing governments
7/3/2020	Pathfinder	siapartners	 Pathfinder offers consulting services in Ireland through business transformation, management consulting, and market analysis Pathfinder strengthens Sia Partners' presence across UK and Ireland while also strengthening capabilities in banking, insurance, utilities, and energy verticals
7/8/2020	• POINTOFORIGIN	pwc	 Point Of Origin provides consulting services in Austria, with services including business transformation, marketing, forester research, and analytics PwC will leverage the acquisition to expand its suite of services as well as further solidify its position as a digital consulting leader
7/14/2020	chaucer	512.	 Chaucer provides management consulting services in the areas of financial services, digital transformation, and life sciences BIP, one of Europe's larger home-grown consultancies, will use the transaction to further buildout its global advisory practice and prime the firm for its next phase of growth
9/1/2020	ARC	CBIZ	 ARC provides specialized accounting and advisory services to high-growth companies in the San Francisco Bay Area The acquisition strengthens CBIZ's presence in California and enhances the company's ability to provide specialized consulting services including IPO readiness
9/14/2020	i velvet		 Velvet is a leading customer experience consultancy WPP is leveraging its acquisition of Velvet to support a wider strategic transformation initiative – Velvet's omni-channel consumer engagement platform pairs well with WPP's end-to-end market and technology consulting services
9/17/2020	Steerio	BearingPoint。	 Steerio, SaaS-based engagement platform, utilizes smart analytics to enable teamwork, feedback, and decision-making The acquisition is part of BearingPoint's strategic mandate to innovate its project and team management services for the digital age
9/22/2020	PROPHARMA GROUP®	ODYSSEY TXEFTEEST	 ProPharma is the leading provider of regulatory and compliance services to pharma, biotech, and medical device customers ProPharma represents a compelling opportunity for Odyssey to invest in a rapidly growing business with a critical role in enabling customers to comply with regulatory and safety requirements
9/25/2020	CORNERSTONE	Altamont A	 Cornerstone is the leading advisor for driving revenue and profitability improvements for mid-size banks and credit unions in a variety of ways Altamont's equity investment will enable Cornerstone to better serve clients while continuing to make investments in its employees and internal infrastructure



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